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Central Intelligence Agency



Washington, D. C. 20505

DDI 107-82

8 JAN 1982

MEMORANDUM FOR: *Director of Central Intelligence
Deputy Director of Central Intelligence*

FROM: *Robert M. Gates
Deputy Director for Intelligence*

SUBJECT: *DDI Community Activities*

*(These are activities of concern to and involving the
Community's intelligence producers.)*

1. *The producers' judgments as to the priorities of the Capabilities '85 substantive challenges were provided to the D/ICS for use as background in preparing the DCI's FY 1984 NFIP guidance to the program managers. Also included was a priority grouping of the generic additive improvements contained in the Capabilities '85 Report. A copy of this memorandum is attached.*

2. *As part of the current review of all DCIDs, the SA/CI/DDI is coordinating and compiling comments on those DCIDs which pertain primarily to Community production matters.*

3. *A report is being prepared describing all interagency coordinating and consultative mechanisms that deal with intelligence analysis and production. This report is being designed principally to serve analysts and middle-managers. It will also provide, for senior managers, policy makers, and oversight committee members, a view of how interaction is accomplished among the producers of the Intelligence Community.*



Robert M. Gates

Attachment:



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THE DIRECTOR OF CENTRAL INTELLIGENCE

WASHINGTON, D.C. 20505

28 DEC 1981

Deputy Director for National Foreign Assessment

MEMORANDUM FOR: Director, Intelligence Community Staff

SUBJECT : DCI Guidance for the FY 1984 to FY 1988 NFIP

1. In my view, the target-oriented approach of the recent Capabilities '85 study, and of the new Community long-range planning concept, is particularly well suited as the basis for the DCI's forthcoming guidance for the FY 1984 NFIP. From the point of view of the intelligence producers, it is important that production objectives, and most especially the priorities thereof, be used as a guide to govern program definitions. ☐

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2. As an aid to you in preparing the DCI's '84 guidance, I have included at TAB A a ranking of the Capabilities '85 substantive challenges. This ranking represents the collegial view of DIA, INR, NFAC and NSA producers regarding how new investments should be focused. It is not a statement regarding the importance of each target in an absolute sense; neither is it a commentary on the current base resource distribution. Rather it is our judgment of where additive improvements will be most beneficial. ☐

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3. At TAB B is a grouping, by priority, of the generic programmatic elements contained in the Capabilities '85 list of additive improvements. While the report contained a mix of specific and generic proposals, we here have made judgments only in generic terms. In this way each program manager will have the flexibility to respond in specific terms as best fits individual needs and capabilities. ☐

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4. As you know this is the first attempt to articulate a collective view of the community's producers. I believe that it constitutes an important complement to the other materials—such as the Capabilities '85 study itself—that you will be using in developing the FY 1984 guidance. In the longer run, as we jointly develop the process, I am confident that we will be able to make a significant contribution to an effective community planning and resource allocation process. My point of contact for this matter is

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John N. McMahon

Attachments:
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TAB A

RANKING OF CAPABILITIES '85 CHALLENGE AREAS

The Community's major producers have been canvassed for their views on the relative priorities—in terms of greatest payoff from additional investment—of the Capabilities '85 substantive challenges. The results were remarkably consistent

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